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## **Foreword**



Zambia's economic growth aspirations are guided by the Vision 2030, which is "To Become a Prosperous Middle Income Nation by 2030". The country is working on consolidating gains on the macro-economic front in order to forge a strong, diversified and competitive economy. To achieve this, all sectors have specific roles and contributions to make in raising the pace of development to a dynamic sustainable level. In this regard, trade development is a central and pivotal pillar in ensuring that economic sectors achieve higher efficiency, productivity and international competitiveness. This is because trade is an engine of growth and development in the face of globalisation.

Zambia, therefore, needs a National Trade Policy that will enhance domestic trade and ensure effective participation of private sector players in regional and international trade. The Trade Policy highlights the importance of eliminating barriers to trade and providing an enabling environment in which the private sector will thrive and build capacity to produce quality goods and services competitively, reliably, and on a sustainable basis. In this regard, the National Trade Policy will complement the National Industrial Policy and related strategies.

I am confident that trade development will fuel our agenda for national economic growth and contribute to national wealth creation. This will only be achievable if all of us work together in a focused and strategic way. In addition, the success of this policy will, to a large extent, depend on the aggressiveness of the private sector as well as their cooperation in translating opportunities that the policy provides into tangible outputs.

This policy document will serve as a framework for collaboration between the Ministry of Commerce, Trade and Industry and other government institutions, domestic stakeholders and international cooperating partners in the development of the Zambian Trade Sectors.

Hon. Christopher Yaluma, MP
MINISTER OF COMMERCE, TRADE AND INDUSTRY

## **ACKNOWLEDGEMENT**



The National Trade Policy (NTP) is a product of extensive consultations with various Government Ministries and Agencies as well as stakeholders in the private sector, civil society and academia. Therefore, this Policy document reflects the views of not only the Ministry of Commerce, Trade and Industry but also those from a broad spectrum of society.

The Ministry is grateful for the diverse support received from various stakeholders including cooperating partners that contributed to the development of the NTP. The Ministry looks forward to more of such value adding collaborations.

Finally, I wish to thank all the members of staff at the Ministry of Commerce, Trade and Industry and its Statutory Bodies for their effective collaboration and dedication in the preparation of this document.

I hope and trust that the NTP will serve as a blue print for the Government's future activities in Zambia's trade sector.

Mrs. Kayula Siame
Permanent Secretary
MINISTRY OF COMMERCE, TRADE AND INDUSTRY

## **WORKING DEFINITIONS**

## **Bilateral Trade**

This is a trade arrangement between two nations.

# **Duty Free**

This term is used to describe a situation where goods enter a market without being subject to import duties or tariffs.

## **Economic Partnership Agreements**

This is a trade arrangement or configuration between other nations and the European Union which envisages a reciprocal trade arrangement that has replaced the previous preferential scheme under the Lome and Cotonou Agreements.

## E-commerce

This is the use of electronic and traditional delivery systems such as postal network to facilitate the process of trading in goods and services using electronic payment system and technologies such as internet.

# **Everything- But Arms**

The name given by the EU to the package it offered to the Least Developed Countries (LDCs) in 2001, which is expected to eliminate quotas and tariffs on all their exports-except arms (as in weapons)

# Free Trade Area

A group of countries that adopt free trade (zero tariffs and no other trade restrictions) among themselves, without necessarily changing the trade barriers that each member has for countries outside the group.

## **Generalized System of Trade Preferences**

It is a concept developed within UNCTAD to encourage the expansion of manufactured and semi manufactured exports from developing countries by making such goods more competitive in developed country markets through tariff preferences.

## **Intellectual Property**

Refers to creations of the mind such as musical, literary, and artistic works; inventions; and symbols, names, images, and designs used in commerce, including copyrights, trademarks, patents, and related rights.

## **Most Favoured Nations**

This is treatment based on the principle of non-discrimination where a country commits itself to give each of the trading partners with which it has concluded relevant agreements the best treatment it gives to any of them in a given product.

# **Multi Facility Economic Zones**

These are specific geographic areas or premises with the highest quality of physical and social infrastructure that attract investments in manufacturing and act as engines for economic growth, wealth and job creation and increase foreign exchange earnings.

## **Multilateral Trade**

Multilateral Trade is trade beyond the regional trade dimension. It follows the approach to conduct trade based on cooperation, equal rights and obligations, non-discrimination and the participation as equals of many countries regardless of their size, or share of international trade (multilateralism). Multilateralism is the basis of the rules and principles embodied under the World Trade Organisation (WTO).

# **Non-Traditional Exports**

This is a product cluster that consists of exports other than copper and base metals such as cobalt.

## **Non-Tariff Barrier**

This is a phrase that describes government measures other than tariffs that restrict trade flows such as quantitative restriction and import licensing.

## **Proudly Zambian**

This is Zambia's *Buy Local Campaign* aimed at promoting the consumption of quality locally produced goods and services for wealth creation and employment generation

# **Technical Barriers to Trade**

Trade restrictive effect arising from the application of technical regulations or standards such as testing requirements, labelling requirements, packaging requirements, marketing standards, certification requirement, origin marking requirement, health and safety regulations and sanitary and phyto-sanitary regulations.

## **Trade Facilitation**

This is a term used to describe a wide range of non-economic measures aimed at promoting the expansion of international trade through smoothing its flow.

## **Trade in Services**

This term refers to the supply of services on commercial terms to residents of another country. Services are intangible products such as banking, education or consultancy.

## **Regional Trade**

This is trade within a geographical region. It could be in the form of a regional trade arrangement such as a Free Trade Agreement, Customs Union or Common Market. Zambia's regional trade arrangements are within the framework of COMESA and SADC.

# **Rules of Origin**

This is a criterion for establishing the country of origin of a product. Often based on whether production (processing) leads to a change in tariff heading (classification) or in the level of value added in the country where the good was lastly processed.

# **Safe Guard Measures**

These are temporary measures designed to slow imports to enable a particular industry to adjust to heightened competition from foreign suppliers. This measure is applied in the case where there is a surge in imports.

#### **Tariff**

This is a duty or tax levied at the border on imported goods.

## **Quota Free**

This is a term used to describe a situation where there are no quantitative restrictions on goods being imported or exported.

## **Trade Remedies**

This is a term used to describe measures that can be imposed by a country to remedy the effects of trade actions by other countries usually in the context of a trade agreement. They are also referred to as import relief measures. The three types of measures are antidumping measures, countervailing duties and safeguards.

# **World Trade Organisation**

This is an organisation for the discussion, negotiation and resolution of trade issues covering goods, services and intellectual property. Its essential functions are administering and implementing the multilateral and plurilateral trade agreements that constitute it, acting as a forum for multilateral trade negotiation, seeking to resolve disputes, overseeing national trade policies and cooperating with other international institutions involved in global economic policy-making.

## **ACRONYMS**

AGOA African Growth Opportunity Act

AIDS Acquired Immune Deficiency Syndrome

BRICS Brazil India China & South-Africa

BRRA Business Regulatory Review Agency

CEDAW Convention on the Elimination of All Forms of Discrimination against Women

CEEC Citizens Economic Empowerment Commission

CCPC Competition and Consumer Protection Commission

CFTA Continental Free Trade Area

COMESA Common Market for Eastern & Southern Africa

EAC East African Community

EBA Everything But Arms

EDF European Development Fund

EIA Environmental Impact Assessment

EPA Economic Partnership Agreement

ESA Eastern and Southern Africa

EU European Union

FDI Foreign Direct Investment

FTA Free Trade Area

GDP Gross Domestic Products

GSP Generalised System of Preference

HIV Human Immune Deficiency Virus

ICT Information Communication Technology

IP Intellectual Property

MCTI Ministry of Commerce Trade and Industry

MFEZ Multi Facility Economic Zones

MSME Micro Small and Medium Enterprise

MTEF Medium Term Expenditure Framework

NEPAD New Partnership for Africa's Development

NTB Non-Tariff Barriers

NTE Non- Traditional Exports

NTP National Trade Policy

PACRA Patents and Companies Registration Agency

REC Regional Economic Communities

R & D Research and Development

SADC Southern African Development Community

SDG Sustainable Development Goals

TFTA Tripartite Free Trade Area

UNEP United Nations Environment Programme

UNFCCC United Nations Framework Convention on Climate Change

WTO World Trade Organisation

ZAMRA Zambia Medicine Regulatory Authority

ZABS Zambia Bureau of Standards

ZEMA Zambia Environmental Management Authority

ZDA Zambia Development Agency

ZDHS Zambia Demographic Health Survey

ZRA Zambia Revenue Authority

ZWMA Zambia Weights and Measures Agency

## 1.0 INTRODUCTION

The Government of the Republic of Zambia has embarked on trade expansion in support of Zambia's industrialisation agenda and the promotion of sustainable growth and development. This National Trade Policy (NTP) is anchored on Zambia's aspiration of becoming a prosperous middle-income economy by 2030, as set out in the Vision 2030. This Policy document builds on the 2009 Commercial Trade and Industrial Policy, which has since been revised and separated into two documents, the National Industrial Policy and the NTP to align with the changing policy environment, nationally and globally.

The NTP sets out Government's approach to trade development with a view to creating and maintaining a competitive private sector in a dynamic domestic and international market environment. The ultimate goal is to create sustainable jobs and wealth for the benefit of the Zambian people.

Therefore, the underlying focus of the NTP is to support Zambia's industrialisation agenda through the promotion of domestic and international trade. The NTP outlines measures aimed at tackling trade related constraints, with a view to promoting production for export as part of the broader national agenda to diversify the economy. Specific focus is placed on improving the trade environment and Zambia's competitiveness in the domestic, regional and global economy.

The Policy further recognises the complexities associated with regional and multilateral trade arrangements. The NTP will guide the engagement in such arrangements with a view to ensuring that adequate policy space is secured at national level to pursue initiatives that promote the development and growth of productive sectors.

Globally, tariffs have reduced substantially and the pursuit of free trade arrangements at regional level have further reduced the use of tariffs as a tool for market protection. Increasingly, countries worldwide are resorting to the use of non-tariff barriers for market protection. Therefore, the promotion of fair and equitable trade arrangements at national, regional and multilateral levels is a key component of the measures outlined in this Policy. Engagement at the regional and multilateral level will be done selectively to support programmes aimed at promoting industrial sector growth and development, while taking into account commitments undertaken within the regional and multilateral context.

The private sector will continue to drive the growth of the trade sector while the role of Government will be to create an enabling environment to stimulate the development and growth of a dynamic private sector.

This Policy is cognisant of the cross cutting nature of trade and therefore, its formulation has been guided by other national and sectoral policies to ensure policy coordination and coherence. Inter-ministerial coordination will therefore be key to the successful implementation of the outlined policy measures in this document.

The NTP document outlines the situation analysis, guiding principles, policy objectives, measures and the implementation framework.

## 2.0 SITUATION ANALYSIS

#### 2.1 Global Context

The global agenda on trade has continued to expand and extend to areas that were not traditionally under the ambits of trade to cover intellectual property, investment policy, competition policy, government procurement, environmental policy and some aspects of domestic policy regulations, among others. There is a rapid shift to integrated business operations with the rise of global value chains and the quest for increased foreign direct investment. New drivers of global trade and investment growth have emerged among developing countries, dominated by Brazil, Russia, India, China and South Africa (BRICS).

While merchandise trade and technological advancements have continued to be key drivers for global economic expansion, services are emerging as new frontiers for global trade expansion. In order to develop a vibrant services sector, Zambia continues to effectively participate in trade in services negotiations at regional and multilateral level to ensure that national interests are preserved.

The global trading environment has continued to be threatened by volatility in commodity prices and sharp movements in major global currencies as a result of the 2008-09 global recession. Copper, which is Zambia's major export earner is prone to the adverse effects of these developments. Equally, agro-based products which are a major component of Zambia's Non-Traditional Exports (NTEs) have been hit hard by commodity price volatility.

Countries globally are increasingly resorting to the establishment of Free Trade Areas (FTA), Mega FTAs and unilateral preferential trade arrangements that have further segmented the treatment of countries in global trade. Notable of the unilateral preferential trade arrangements include the Generalized System of Preferences (GSP) schemes, the African Growth and Opportunity Act (AGOA) and the Everything But Arms initiative (EBA).

Further, Zambia is negotiating an Economic Partnership Agreement (EPA) with the European Union (EU) under Eastern and Southern African (ESA) countries configuration to replace the market access arrangement under the Cotonou Agreement with a view to support the country's developmental agenda. Traditional partners such as the EU are moving towards Free Trade Areas and the basis of European Economic integration has come under threat with the referendum in the United Kingdom to exit from the European Union.

While tariffs have substantially reduced as a result of commitments at the multilateral level and within the framework of FTAs, there has been a rise in the application of non-tariff measures posing challenges to global governance of trade.

Developing countries, especially least developed countries have continued to suffer loss as a result of the current imbalances in global trade rules, whose reforms have proved to be a daunting task as witnessed by the impasse in negotiations under the Doha Development Agenda.

In an effort to complement the trade and development agenda for the effective engagement of developing and least developed countries in global governance, it has been recognized that both developed and developing countries must play an active role in finding lasting solutions. To this end, multilaterally agreed frameworks have been developed. These include the Comprehensive 2030 Agenda for Sustainable Development, the Addis Ababa Action Agenda, the Conference of Parties (CoP 21) of the United Nations Framework Convention on Climate Change, the Vienna Programme of Action for Land-locked Developing Countries (LLDCs), and the Istanbul Programme of Action for Least Developed Countries (LDCs), among others.

# 2.2 Regional Context

At the regional level, Africa is championing an integrated approach to the continent's development through its Agenda 2063, which outlines the vision and action plan on the future that Africa wants. The aim is to build a more united and strong Africa through pursuit of a common agenda and demonstrated capacity to speak with one voice and negotiate programmes aimed at developing Africa as a continent. Among initiatives being pursued, include the establishment of the Continental Free Trade Area by an indicative date of 2017; building common infrastructure; shared programmes on industrial development; and the facilitation of movement of people across the African continent.

Agenda 2063 draws lessons from earlier strategic planning efforts at the regional and subregional levels, including the Lagos Plan of Action, the Abuja Treaty and the NEPAD, to address new and emerging issues in the continent over the short, medium and long-term.

Thus, the agenda of Africa's integration has been expanded beyond trade in goods to include trade in services, investment, intellectual property and other aspects similar to those being pursued at the multilateral level. At the subcontinent level, countries are engaged in negotiations to harmonise programmes for regional integration with a view to creating wider markets and common programmes for the development of infrastructure and the promotion of industrial sector growth. To this end, Zambia is a member of the Common Market for Eastern and Southern Africa (COMESA) FTA, Southern African Development Community (SADC) Trade Protocol and the COMESA-SADC-East African Community (EAC) Tripartite arrangement.

Within the framework of Regional Economic Communities (RECs), which are a building block to Africa's overall agenda to integrate, similar negotiations are taking place with some RECs having established functional FTAs and Customs Union.

Tariffs within RECs have generally been lowered, however, like other parts of the world, trade across the African continent is constrained by the emergence of non-tariff barriers. The challenges are further compounded by inadequate infrastructure across the continent due to limited investment in areas such as energy, transport and telecommunication, and the high dependence on Foreign Direct Investment (FDI) for capital investment. While the region has emerged as an important source of imports and destination of Zambia's non-traditional exports, Zambia has continued to experience a negative trade balance.

The complexities of these arrangements and multiplicity of negotiations calls for coordinated approach to managing the integration agenda in order to ensure that outcomes at the regional, sub-continent and continent level support the national trade and development agenda.

#### 2.3 National Context

Zambia is a land-locked least developed country, whose economy is largely dependent on copper exports, which constitute over seventy percent of total export earnings, to sustain economic growth. The Government, therefore, has prioritised the need to diversify the economy in order to attain the national vision to become a prosperous middle income economy by 2030.

Having embraced a liberal development policy and trade integration agenda, new market access opportunities have emerged, which have resulted in an expansion of Zambia's trade performance in general terms and non-traditional exports in specific terms.

Zambia's merchandise trade as a percentage of Gross Domestic Product (GDP) averaged 65.6 percent between 2007 and 2015. The trade balance on merchandise increased from a narrow surplus during the financial crisis of 2008 and recorded a substantial surplus up to the close of 2012. However, the recent fall in commodity prices on the global market as well as other internal and external factors did not spare the Zambian economy. In 2015, a deficit of US\$1.5 billion was recorded in total merchandise trade balance for the first time after more than a decade. Similarly, NTEs experienced a significant drop to US\$ 1.7 billion in 2015 from US\$2.5 billion in 2011.

NTEs earnings are dominated by engineering and foundry products (23%), followed by primary agriculture products (18%), processed and refined foods (14%), Industrial mineral related products (14%) and chemicals and pharmaceuticals (10%). These products collectively account for 80% of total NTEs. Despite the importance of these products in NTEs, they constitute a small share of the manufacturing industry in Zambia that is dominated by food and beverages.

The services sector plays a key role in promoting sustainable growth and development in Zambia. Services are either traded as an important source of domestic and foreign exchange earnings or used as an input in production. These services include passenger and freight transport, education, health, financial, communication, tourism and hospitality. Poor access to such critical services translates into competitive disadvantage in any sector, be it services,

manufacturing or agriculture. To this end, Government has adopted liberal policies to promote the growth of the services sector, which currently contributes over 50 percent to the country's GDP.

Given the narrow industrial base, liberalisation has driven a number of private sector players either out of business operation or to shift towards retail trade. The resort to use non-tariff barriers and unfair trade practices by trading partners has further exacerbated the plight of the Zambian private sector.

Nonetheless, there is greater scope to emerge out of the current trade scenario and place export trade at the centre of Zambia's development agenda. This will be supported by complementary policies directed at addressing macroeconomic fundamentals and cross cutting developmental issues, such as infrastructure, skills, technology and research and development, among others.

To this end, the NTP seeks to formulate interventions to respond to challenges at the national, regional and multilateral level. The NTP provides guidelines for both trade in services and trade in goods, as well as cross cutting issues that are trade related.

Zambia will continue to define her trade policy in the context of her membership to and engagement under the World Trade Organisation (WTO), COMESA, SADC and the Tripartite FTA and in light of emerging market access opportunities under unilateral preferential arrangements.

## 3.0 VISION

"Make Zambia a net exporter of value added goods and services through competitiveness at the domestic, regional and global level."

## **4.0 RATIONALE**

Government attaches great importance to the pivotal role that trade and Industrialisation play in national development. In Zambia, the Commercial, Trade and Industrial (CTI) Policy was first formulated in 1994 and has since evolved to take into account changes in the national trade environment, with the 2009 edition of the Policy, being the latest.

The CTI Policy was aimed at facilitating the creation of an enabling economic environment in Zambia to support private investments, enable the development of domestic productive capacities, and contribute to the expansion of Zambia's international trade. However, following changes in the domestic and global environment, the CTI Policy was reviewed in 2014.

The review recommended that stand-alone trade and industrial policy documents be developed in line with international best practice to address emerging issues in the domestic and global environment. In addition, there was need to strengthen the implementation and coordination framework of the policies.

In this regard, the NTP has been formulated to align policy interventions with the dynamics in the national and global economy environment and enhance the policy implementation mechanism.

## **5.0 GUIDING PRINCIPLES**

The NTP recognizes the importance of trade in stimulating economic growth. The implementation of this Policy shall be guided by the following principles:

- i. Inclusiveness: Equitable participation in trade of both local and foreign entrepreneurs is acknowledged;
- ii. **Competitiveness**: Emphasis is placed on improving the productive capacities and competitiveness of domestic firms;
- iii. **Export and market diversification**: Emphasis is placed on product and market diversification in recognition of the importance of diversifying production away from existing high levels of dependence on few commodities and markets;
- iv. **Competition and Consumer protection**: Recognizes the importance of measures and strategies to minimize anti-competitive practices in the economy that ensure fair trading practices and protect the welfare of domestic consumers;
- v. **Realism and Responsiveness**: Interventions and measures are based on a realistic implementation framework and are responsive to broader national objectives in line with the Vision 2030;
- vi. **Predictability**: Underscores policy consistency, transparency and commitment to a conducive and predictable economic environment; and

## **6.0 OBJECTIVES AND STRATEGIES**

# 6.1 Overall Objective

To contribute towards Zambia's economic diversification by promoting and stimulating a competitive trade sector in order to increase the market share in the global economy.

# 6.2 Specific Objectives and Measures

## **6.2.1** Tariff Measures

Import and export taxes are a useful tool for trade in Zambia. Export taxes are used to encourage domestic value-addition. On the other hand, import taxes are used for combating aggressive trade policies and environmental reasons as well as supporting domestic production and employment.

**Specific** *Objective:* To streamline tariffs in order to increase the export of high value products and support the growth of infant industries.

## Measures:

- i. Implement a tariff structure that is supportive of domestic value addition and integration into regional value chains; and
- ii. Create a framework to periodically review the tariff policy.

## 6.2.2 Non-Tariff Measures

Non-tariff measures constitute instruments such as quantitative restrictions, administrative, standards and quality requirements. These are necessary for the safety of human, animal and plant life and fair trading.

**Specific Objective:** To promote safety and fair trading in the economy.

#### Measures:

- i. Strengthen the use of administrative measures such as import licenses and control; and
- ii. Strengthen compliance to local and international quality requirements.

## 6.2.3 Trade Defence Mechanisms

Trade remedies refer to various policy instruments available to countries, which may be used to protect domestic industry from injury as a result of unfair trading practices. Instruments for trade remedies include: safeguard measures; countervailing duties; and anti-dumping duties.

**Specific** *Objective:* To safeguard local industry from the adverse effects of unfair trading practices.

## Measures

- i. Review and harmonise relevant legislation on trade defence mechanisms;
- ii. Establish a structure responsible for trade defence mechanisms;
- iii. Conduct regular market monitoring and surveillance; and
- iv. Implement various trade remedies when necessary.

## **6.2.4** Trade in Goods

Trade in goods is a key component of Zambia's trade and an important driver for industrial growth and sustainable development. The competitiveness of trade in goods is affected by many factors, which require specific interventions.

**Specific Objective:** To promote the competitiveness of merchandise exports in the global market for increased export earnings.

## Measures

- i. Improve product quality and increase quantity;
- i. Promote export of value added products; and
- ii. Establish frameworks for export promotion.

## 6.2.5 Trade in Services

The services sector is a key sector for promoting sustainable growth and development in Zambia. Improving quality and lowering costs of services can greatly enhance the competitiveness of the local industry.

**Specific** *Objective:* To promote the development of a vibrant services sector for both the local and export markets.

#### Measures

- i. Review and enhance the domestic services sector regulatory framework;
- ii. Develop a national database on trade in services;
- iii. Support the development of vibrant creative industries;
- iv. Support capacity building initiatives for sector coordination;
- v. Enhance stakeholder awareness on the opportunities in trade in services; and
- vi. Harmonise national commitments at the multilateral and regional levels in support of the growth of the services sector.

## 6.2.6 Multilateral Trade

Multilateral trade agreements are important as they reduce tariffs and make it easier for businesses to import and export. This makes it beneficial for all nations involved. However, negotiations at multilateral levels are complex and policy space to negotiate flexible rules continues to narrow as countries demand more obligations from all participating countries.

**Specific objective:** To effectively participate in multilateral trade negotiations and negotiate rules that respond to national development needs.

## Measures

- Seek alliance with like-minded countries on issues of common interest;
- ii. Use the multilateral framework to leverage trade finance and trade capacity building support;
- iii. Strengthen negotiating capacity of both public and private sector institutions;
- iv. Strengthen institutional capacity to implement multilateral trade rules.

# 6.2.7 Regional Trade arrangements

Regional trade arrangements have the potential to expand market access for the mutual benefit of participating countries in a regional economic community.

**Specific** *Objective*: To increase export market share within regional economic communities and across the African continent.

#### Measures

- i. Strengthen domestic stakeholder consultations to ensure Zambia's effective participation in regional trade negotiations;
- ii. Negotiate favourable rules of origin requirements, eliminate non-tariff barriers and address unfair trade practices;
- iii. Promote and support access to regional markets;
- iv. Enter into any other regional trade arrangement that promote national interests; and
- v. Increase sensitization of existing opportunities under regional markets.

# 6.2.8 Bilateral Trade Arrangements

Zambia recognizes the important role that bilateral trade arrangements play in the enhancement of trade beyond regional and multilateral agreements. As a result, Zambia will continue to pursue bilateral trade arrangements.

**Specific** *Objective:* To increase access in strategic markets through bilateral trading arrangements.

## Measures:

- i. Strengthen domestic stakeholder consultations to ensure Zambia's effective participation in bilateral trade negotiations;
- ii. Promote and support local firms to take advantage of bilateral trading arrangements; and
- iii. Sensitize the private sector on existing opportunities under bilateral trading arrangements.

# 6.2.9 Unilateral trade arrangements

Zambia benefits from unilateral market access arrangements. These arrangements are critical to the expansion of export trade and penetration in new markets.

**Specific objective:** To enhance the utilisation of preferential market access schemes and engage in new unilateral market access arrangements.

## Measures:

- i. Develop utilisation strategies for specific preferential markets; and
- ii. Enhance awareness of market access opportunities and requirements.

## 6.2.10 Other negotiated arrangements

Zambia is currently negotiating an EPA with the EU to replace the market access arrangement under the Cotonou Agreement.

Further, the referendum result on Brexit will require new trade arrangements to be concluded with Britain for Zambia to continue trading on preferential terms. Any other country exiting the EU or any other trade arrangements to which Zambia is party would require the establishment of new trade agreements.

**Specific Objective:** To negotiate an EPA and new trade arrangements with Britain and other countries that are beneficial and supportive of Zambia's trade and development agenda.

## Measures:

- Negotiate better terms of trade with regard to pace, timeframe and coverage of market openness and sensitive list of products;
- ii. Negotiate complementary provisions for funding to support the reforms; and
- iii. Strengthen institutional capacity to negotiate and domestic stakeholder consultations to ensure Zambia's effective participation in EPA negotiations with the EU under the ESA configuration as well as the engagement with Britain on new trade arrangements.

# 6.2.11 Commercial Diplomacy

Commercial diplomacy is important for promotion of trade and investment among countries. It is also an effective tool to resolve trade disputes.

**Specific Objective:** To promote trade and investment and resolve trade disputes through diplomatic channels.

#### Measures:

- i. Enhance trade and investment promotion capacity in missions abroad; and
- ii. Strengthen collaboration between ministries and missions abroad;
- iii. Promote Zambia's trade and investment interest through identifying strategic missions abroad that are of particular interest to Zambia.

# 6.2.12 Export Promotion

Export promotion is key to enhancing market penetration in existing and new markets. It therefore remains a critical factor towards the diversification of markets and products. Further, the creation of effective synergies between investment and export trade promotion is necessary for increased export earnings. Thus, sectors identified for export promotion will be specifically targeted for investment promotion.

**Specific Objective 1:** To diversify markets and products in order to enhance the export sector's contribution to Zambia's social-economic development.

## Measures:

- Develop and implement a National Export Strategy and any other market specific strategies;
- ii. Strengthen capacity of export promotion institutions to conduct research and implement programmes on product and market diversification; and
- iii. Strengthen the capacity of the private sector to meet export requirements.

**Specific Objective 2:** To promote investment in sectors identified for export promotion.

## Measures:

- i. Establish incentive structures to attract investment in sectors identified for export promotion;
- ii. Attract both domestic and foreign investment in value addition;
- iii. Attract investment in sectors that are critical to the smooth development of the export sector

## 6.2.13 Business Reforms

Effective implementation of business reforms is necessary to reduce the cost of doing business.

**Specific Objective:** To streamline legal, regulatory and administrative procedures required to support the establishment and operations of businesses.

## Measures:

- i. Streamline administrative procedures and licenses required for domestic enterprises to establish and operate their businesses;
- ii. Enhance coordination among all relevant departments and agencies involved in the issuance of trade licenses; and
- iii. Enhance sensitization campaigns on legal requirements of appropriate trade licenses.

## **6.2.14 Local Empowerment and Participation**

As part of empowerment of local citizens, it is important to provide opportunities to domestic players to support expansion of their business operations.

**Specific Objective:** To increase the participation of local businesses in the economy through empowerment programmes.

# Measures

- i. Enhance business linkages between suppliers and consumers of goods and services;
- ii. Review and harmonise relevant legislation to enforce preferential procurement;

- iii. Promote preferential procurement of locally produced goods and services;
- iv. Implement reservation schemes and other empowerment programmes in identified sub-sectors of the economy; and
- v. Encourage the awarding of contracts to contractors who meet the local content requirements.

# 6.2.15 Local Product/Services Promotion

The consumption and use of locally produced goods and services is important for domestic firms to expand their output and improve their competitiveness. The promotion of local products is also important for the development of Micro Small and Medium Enterprises (MSMEs) and Cooperatives which need to grow domestically and subsequently, compete in regional markets.

**Specific Objective:** To promote the consumption and use of locally produced goods and services and enhance their competitiveness in the domestic and export markets.

# Measures:

- i. Enhance the branding and packaging of locally produced goods and services;
- ii. Implement the Proudly Zambian Campaign;
- iii. Improve the scope of standards and quality in conformity with international requirements;
- iv. Develop the Local Content Strategy;
- v. Promote the cooperative model to encourage local ownership of businesses and market penetration; and
- vi. Promote business linkages between MSMEs and local and international markets.

## 6.2.16 Electronic Commerce and Trade

Electronic Commerce (E-Commerce) contributes to greater productivity, competitiveness and sustainable economic growth. It influences commercial relationships between firms and clients, thereby improving the efficiency of doing business and reducing transaction costs.

**Specific Objective:** To promote the use of E-Commerce in business to enhance competitiveness in trade.

#### Measures:

- i. Strengthen implementation of the legal and regulatory framework on E-Commerce;
- ii. Increase awareness on use of E-Commerce; and
- **iii.** Promote capacity building on Information and Communication Technology (ICT) Infrastructure development.

## 6.2.17 Trade Facilitation

Trade facilitation encompasses procedures and controls governing the movement of goods across national borders and transport corridors. This reduces associated costs and maximises efficiency while safeguarding legitimate regulatory objectives.

**Specific Objective:** To improve procedures and controls governing the movement of goods and services in order to reduce the cost of trade transactions.

#### Measures:

- i. Promote accurate valuation and prompt clearance of goods at Zambia's ports;
- ii. Improve transit facilities and procedures;
- iii. Simplify and harmonise border procedures, processes and procedures for cross border traders;
- iv. Promote mutually beneficial arrangements on shared border infrastructure; and
- v. Improve border and transport corridor infrastructure.

# **6.2.18 Competition and Consumer Welfare**

Competition and fair trading among businesses is cardinal to the existence of many business entities as well as promoting efficiency in an industry. Subsequently, this provides consumers with a wider choice of products which are competitive to ultimately enhance consumer welfare.

**Specific Objective 1:** To protect the welfare of consumers.

#### Measures:

- i. Strengthen and harmonize relevant consumer protection legislation;
- ii. Enhance implementation of regulatory frameworks on product safety, quality, measurement, labelling and packaging, among others;
- iii. Enhance dissemination and sensitization on consumer rights;
- iv. Enhance the monitoring mechanism of the domestic market; and
- v. Enhance institutional capacity among all relevant stakeholders on consumer welfare matters.

**Specific Objective 2:** To promote and safeguard competition and fair trade in the economy.

## Measures:

- i. Strengthen enforcement of the relevant legislation;
- ii. Enhance dissemination and sensitization on fair trading practices;
- iii. Enhance institutional capacity of relevant regulatory agencies; and
- iv. Strengthen coordination among sector regulators on competition and fair trade matters.

# **6.2.19 Intellectual Property Rights**

The effective protection of Intellectual Property Rights is necessary for technology transfer, innovation and economic development. Intellectual Property Rights protection includes patents, trademarks, industrial designs and copyright and related rights.

**Specific Objective:** To promote innovation and the use of intellectual property as a tool for enhanced trade and economic development.

#### Measures:

- i. Strengthen implementation of National Intellectual Property Rights legislation;
- ii. Domesticate relevant international instruments that relate to intellectual property; and
- iii. Support research and development.

## 7.0 CROSS CUTTING ISSUES

The implementation of the NTP will be complemented by the following additional interventions which are cross-cutting in nature:

# 7.1 Information Communication Technology

Information Communication Technology (ICT) is an enabler to build an information centred society where everyone can create, access, utilize and share information and knowledge leading to greater productivity, greater competitiveness and sustainable economic growth.

The developments in telecommunications and information technologies have improved and increased connectivity between and within countries thereby removing time and spatial barriers. This has resulted in increased integration of markets, improved commerce and geopolitical relations. Therefore, the promotion of investment in ICT to facilitate trade in goods and services remains a key feature of NTP.

# 7.2 Gender Inclusiveness

The participation of women in the Zambian labour force has steadily improved with women increasingly taking a prominent role. At national level, the labour force participation rate for males was lower at 77.1 percent than that of females at 78.2 percent. Female participation rate in rural areas was higher at 81.9 percent compared to the male participation rate of 78.4 percent whereas in urban areas female participation rate was lower at 73.9 percent compared to the male participation rate of 75.5 percent (Labour Force Survey, 2014).

In this regard, Government has put in place deliberate policies to promote gender-equality in accessing, owning, controlling, managing and exploiting economic resources. Some of Government efforts include allocating 30% of the Citizen Economic Empowerment Fund to women owned enterprises. Further, Government has been providing Business Development Services such as training, mentoring and coaching to women entrepreneurs.

The Government has also ratified, acceded to and is domesticating international conventions to which it is a state party to Conventions, such as the United Nations on the Elimination of all Forms of Discrimination against Women (CEDAW) including access to finance and productive resources among others.

The Government will continue to make concerted efforts directed at enhancing women participation in economic and trade activities in order to reduce the disparities between men and women. Government interventions under the NTP will be directed at improving opportunities for women's access to empowerment funds, entrepreneurship, working capital finance, and business skills to encourage women to explore entrepreneurship and self-employment opportunities. The Government develop awareness programmes to sensitize entrepreneurs on trade related information.

# 7.3 Research and Development (R&D)

One of the major factors constraining trade development is the lack of adequate research and development activities to support the development of new products and processing technologies. The lack of modern scientific techniques and technologies result in an underutilization of the abundant natural resources and opportunities in Zambia. In cases where local appropriate technologies are developed, the lack of adequate dialogue between research institutions and the intended beneficiaries hinder the dissemination of these technologies. There is also an under-investment in domestic R&D as most firms often view such research as costs, rather than long-term investments.

In this regard, the Government will continue to support domestic technology development, trade diversification and enhancing scientific research by providing a conducive environment to promote the participation of the private sector in R&D.

# 7.4 Human Capital Development

The development of a skilled work force is important in ensuring utilization of available local work force and in sustaining growth in productive sectors of the economy. Although Zambia possesses significant skilled and semi-skilled personnel, there is a general lack of specialized managerial, technical and entrepreneurial skills among the majority of the population. Therefore, investments in human capital will be promoted as an essential element for enhanced productivity and the growth of the trading sector.

Special focus will be placed on the introduction of vocational skills at early stages of education and reviving polytechnic and vocational training centres to transform them into centres of excellence in support of industrial sector growth.

# 7.5 Environmental Safety and Protection

There is increasing emphasis on the need to protect the environment in the conduct of economic activity at global, regional and national level. Zambia, as a member of the United Nations and a participant in the frameworks of the United Nations Environment Programme (UNEP) and the United Nations Framework Convention on Climate Change (UNFCCC) has taken steps to ensure that issues of environment and climate change are considered in the area of trade development.

The commitments made within the context of the UNFCCC, have emphasised the need to incorporate adaptation and mitigation interventions at national level. For Zambia, the emphasis is on both mitigation and adaptation to climate change, as spelt out in the Seventh National Development Plan in light of their importance to promote social wellbeing and economic growth. Further, the recently adopted Sustainable Development Goals (SDGs) emphasise the need for development to be pursued in a manner that takes care of the environment.

Zambia has a legal and institutional framework to facilitate mainstreaming of environmental issues. The Environmental Management Act No. 12 of 2011 seeks to integrate environmental management, protection and conservation of the environment and the sustainable management and use of natural resources.

The Act requires among other things, that investments undergo a process of Environmental Impact Assessment (EIA) in order to ascertain the impact on the environment and ensure that necessary measures are put in place to control or mitigate the effects of pollution and protect the environment.

The NTP will therefore seek to promote interventions towards mitigation and adaptation to climate change and encouraging investment in the use of green and clean technology. The Policy will also emphasise the need to protect the environment in order to ensure sustainable development.

#### 7.6 HIV and AIDS

The Zambia Demographic Health Survey (ZDHS) surveys conducted between 2001 and 2014 show that HIV prevalence among adults age 15-49 in Zambia has decreased over time, from 16 percent in 2001 to 13 percent in 2013-14. HIV prevalence among women declined from 18 percent to 15 percent over the same period, while the prevalence among men decreased from 13 percent to 11 percent. Despite this decline, the HIV and AIDS situation has negatively impacted trade development in Zambia, particularly because the age group most affected is the productive age group of population.

Therefore, interventions aimed at preventing and controlling the spread of HIV/AIDS and promoting a heathy population will remain a priority for Government.

The Ministry will work in collaboration with the Ministry of Health and other relevant Ministries and agencies to establish wellness centres at strategic border crossing points, develop awareness programmes and other interventions related to trade.

## 7.7 Disability

The 2010 National Population and Housing Census revealed that about 2 percent of the population had a disability. A higher percentage of people with disabilities live in rural areas and are engaged in agricultural activities. However, they have limited access to basic services, including education, health, sanitation and appropriate infrastructure. Further, they have limited access to productive resources, technology and finance among others.

The challenges encountered by the disabled are exacerbated by some cultural beliefs limiting their opportunity for effective participation in economic activities. The Government has therefore recognized the need to address the plight of the disabled.

The Zambia Vision 2030 recognizes the importance of streamlining service delivery to persons with disabilities as key to achieving the goals and objectives of the vision. In 2012, Government enacted the Persons with Disabilities Act No. 6 of 2012 to promote the participation of persons with disabilities with equal opportunities and mainstreaming of disability issues in national development.

The NTP will seek to promote participation of the disabled in trade thereby contributing to job and wealth creation through awareness programmes on trade, access to finance and training among others.

## 8.0 IMPLEMENTATION FRAMEWORK

# 8.1 Implementation Plan and Timeframe

The NTP will be operationalised through the National Trade Policy Implementation Plan over a period of ten years, subject to a mid-term review. The Government will work towards achieving the goals spelled out in the document. Implementation of this policy will also be closely aligned with other government initiatives in the Medium Term Expenditure Framework (MTEF), the National Development Plan (NDP), as well as other donor-supported programs.

# 8.2 Institutional and Implementation Framework

The Ministry of Commerce, Trade and Industry will be the primary government institution responsible for monitoring the implementation of the NTP. Implementation of the NTP will be done through its statutory bodies and in collaboration with other line ministries and agencies.

Among key implementing agencies with whom the Ministry will keep close contact and collaboration include the following:

The Zambia Development Agency (ZDA): The mandate of ZDA is to promote and facilitate investment; Provide support to micro and small business enterprises; Promote exports and market development; Provide market intelligence to the business community; and Promote and encourage education and skills training so as to increase productivity in business enterprises.

**The Patents and Companies Registration Agency (PACRA):** The mandate of PACRA is to implement the legal and regulatory framework for business registration, protection and use of intellectual property rights through which businesses can be established and be able to conduct their commercial transactions

The Competition and Consumer Protection Commission (CCPC): The mandate of CCPC is to enforce competition and consumer protection legislation; and Initiate and support relevant research within the field of competition and consumer welfare, among others.

The Zambia Bureau of Standards (ZABS): The mandate of ZABS is to promote quality product assurance in industry and commerce; and development of Zambian standards and promote their use.

The Zambia Weights and Measures Agency (ZWMA): The mandate of ZWMA is to administer all matters relating to weighing and measuring, Verification, Testing and approval of new types of weighing and measuring instrument used for trade in order to ensure compliance with international and national standards; as well as establishment of laboratories and other facilities to improve maintenance, storage and testing of trade measurement standards, among others.

The Citizens Economic Empowerment Commission (CEEC): The mandate of CEEC is to promote access to affordable finance to targeted citizens; Encourage effective and meaningful participation of targeted citizens in the economy in order to contribute to sustainable economic growth; Mobilize resources for economic empowerment programs; and Monitor and evaluate economic empowerment initiatives, among others.

The Business Regulatory Review Agency (BRRA): The mandate of BRRA is provide a set of principles and interventions to guide regulatory agencies when regulating and licensing business activities; establish an e-registry and assign a control number for laws regulating business; and provide for the establishment of regulatory services centres, regulatory clearance systems and a single licensing system for business in each sector or group of businesses in a sector; among others.

# 8.3 Sector Policy coordination with other Government Ministries and Agencies

Trade being cross cutting in nature requires coordination of interventions across sectors for effective results and impact. The effective implementation of the NTP requires other complementary policies and programmes. Therefore, there will be need to promote the creation of policy coordination and synergies across all line ministries and agencies whose mandate revolve around trade related issues.

## 8.4 Other key Partners

The effective implementation of the NTP will requires involvement of the following in strengthening multi-sectoral policy dialogue, provision of support services and implementation to ensure that the policies are responsive to the needs and challenges faced by different actors in the economy:

- a) The non-state actors: The non-state actors are a key in trade development. The non-state actors, through their umbrella associations, will be encouraged to mobilise their members to actively participate in the deliberation of Sector Working Groups and other consultative fora.
- b) Academia and Research Institutions: Representatives from academia and research institutions will be encouraged to undertake research in product and market development.

c) **Cooperating Partners:** Cooperating partners will work in collaboration with the Government at bilateral, regional and multilateral levels to support implementation of the NTP by way of providing both technical and financial support.

## 9.0 RESOURCE MOBILIZATION AND FINANCING

Notwithstanding other important factors that are key to the successful implementation of this policy that may include; stable political climate, stable macroeconomic environment, supportive tax regime, supportive infrastructure and institutions the success implementation of the NTP will largely depend on adequate funds. Government is committed to fund the implementation of the NTP and where possible will secure additional resources from the cooperating partners.

## 10.0 MONITORING AND EVALUATION

MCTI will serve as the principal institution responsible for overseeing the implementation, monitoring and evaluation of the NTP. Through a strengthened institutional coordination and implementation framework, the Ministry in collaboration with its statutory bodies, other MPSAs, cooperating partners and other stakeholders, will be required to conduct periodical monitoring and evaluation of implementation of the NTP.

The NTP will be subjected to a mid-term after five (5) years and a final review in the 10<sup>th</sup> year of implementation.

# NATIONAL TRADE POLICY IMPLEMENTATION PLAN 2018 TO 2028

	e market	Implementing	ıtion		, MoF,																					
	ease th	Imple	Institution		MCTI,	ZRA																				
	To contribute towards Zambia's economic diversification by promoting and stimulating a competitive trade sector in order to increase the market share in the global economy.	Budget	(in	ZMW)	350,000																					
	r in or		YR	10																						
	secto		YR	6																						
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	oetitiv <sub>e</sub>	Perio	YR	7																						
	ı com	nting	YR	9																						
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Overall Objective:	To contribute towards Zamb share in the global economy.	Activities			1.1.1 Conduct	preliminary	consultations	with	stakeholders	(ZRA, MoF)			1.1.2	Undertake	study	determine	optimal	structure	1.1.3 Conduct	consultative	meetings with	Private Sector	114 R	+	and	ımplementatıo
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		Policy	Measures		1.1	Review	the tariff	structure	so that it	is	supportive	Jo	domestic	value	addition	and	integration	into	regional	value	chains.					
					To		i	to			high					Jo			•							
		Policy	Objective			streamline	tariffs	order	increase	the export	of h	value	products	and	support the	growth	infant	industries								
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Policy	Policy Strategy	Activities	Indicators of	Output		Imp	Implementing Period	ing P	eriod			Budget	Implementi
Objective			achievement	Indicator/Target	YR	YR	YR		YR 4	YRS	S	(in	gu
					1	7	e					ZMW)	Institution
2. To promote	2.1Strengthen the	2.1.1	Revised Control of	Revised Control of	X							1, 000, MCTI	MCTI
safety and fair-	do of	of Undertake a	Goods Act	Goods Act								000	
trading in the	administrative	review of the											
economy.	measures such as	Control of											
	import licenses	Goods Act											
	and control	2.1.2 Propose											
		amendments											
		to the Control											
		of Goods Act											
	2.2 Strengthen 2.2.1	2.2.1	No. of sensitization	At least 20 firms	X	X	X	X	>	X		1, 000, MCTI	MCTI,
	compliance to	to Undertake	activities	sensitized by year 5								000	000 ZABs,
	local and	and sensitization	undertaken										ZWMA
	international	activities on											
	quality	quality											
	requirements	requirements											
		2.2.2 Conduct	2.2.2 Conduct No. of individuals	At least 50	X		X	X	X		X	1, 500, MCTI,	MCTI,
		trainings on	trained	individuals trained								000	ZABs,
		standards		by year 5									ZWMA

		(local and											
		international)											
		2.2.3	No. of individuals	At least 50	×	×		×	×	,	×		
		lidate	trained	individuals trained									
		Work of		by year 5									
		Standards											
		Setting Bodies											
3. To	3.1 Establish	3.1.1 Review	Revised	Revised Legislation	×	X	X	×				1,000,	MCTI, MoF,
safeguard local	a structure	and	Legislation on	on Trade defence								000	ZRA,
industry from	responsible for	harmonise	Trade defence	mechanisms									
the adverse	trade defence	relevant	mechanisms										
effects of	mechanisms.	legislation on											
unfair trading		trade defence											
practices		mechanisms.											
		3.1.2 Set up	Investigative	Investigative	X	XX	X	X	XX	X	X	X 10,000,	
		an	Authority	Authority								000	ZRA,
		investigative	established	established									Justice,
		authority											
	3.2	3.2.1 Conduct	Number of staff	5 staff trained by	X	X	X	X	X			1,000,	
	Strengthe	trainings for	trained	year 3								000	ZRA,
	n the	investigative											Justice,
	implementation of	authority staff											
	trade remedies	on trade											
		remedies											
		3.2.2 Conduct	No. of awareness	10 awareness	X	X	X	X	XX	X	X	X	
		awareness	activities	activities by year 5									
		activities for	undertaken										
		the Private											
		Sector											
4. To promote	4.1 Promote	4.1.1	Number of Trade	5 trade promotion		X	X		X	X		X 2, 000,	MCTI, ZDA
the	export of value	Undertake	missions	missions by year 5								000	
competitivenes	added products	trade	undertaken										
											ē		

s of the state of		promotion												
merchanuse :- 41.		11.3		1		-	7		Þ		2	>	1	A CE LECT
exports in the		4.1.2	Number of trade			×	×		×		×	×	1, 000,	MCTI, ZDA
ಹ		Participation	fairs participated in	participated in by									000	
for increased		in trade fairs		year 5										
earnings.		4.1.3	4.3.1.1 percentage	At least 20% change		×	X		×		×	×		
		Strengthen	change in value	in value added										
		linkages with	added products	products into the										
		Missions	exported	export market										
		Abroad												
			4.3.1.2 Annual											
			engagement		×	×		×		×	×			
			platform for	5 engagements made										
			TIPO's initiated	by year 5										
	4.2.Improve	4.2.1	Number of	10 sensitization	X	X	X	X	X	X	X	×	1, 200,	MCTI,
	product quality	Undertake	sensitization	activities undertaken									000	ZABs,
	and increase	sensitization	activities	by year 5										ZWMA
	quantity	activities on	undertaken											
		product												
		quality and												
		requirements												
		for export												
		4.2.2 Conduct	Number of skills	5 skills development		X	X		X		X	X		
		skills	development	activities undertaken										
		development	activities	by year 5										
		activities in	undertaken											
		product												
		quality and												
		quantity												
		4.2.3	No. of institutions	At least 1 successful								×		
		Leverage	engaged	engagement by year										
		Finance for		5										
		Product												

		Develonment									
		Teveropinent			+						
	4.3Establish and	4.3.1 Develop	National Export	National Export	×				<u> 70</u>	700, 000	MCTI
	implement	National	Strategy	Strategy Developed							
	frameworks for	Export	Developed	and implemented							
	export promotion	Strategy									
5. To promote	5.1 Review and	5.1.1	Study undertaken	Study report	X				)08	800,000	MCTI
the	enhance the	Undertake a									
development of	domestic services	study on the									
a vibrant	sector regulatory	state of the									
services sector	framework	domestic									
for both local		services									
and export		sector									
markets		regulatory									
		framework									
		5.1.2	No. of Stakeholder	Harmonized							
		Harmonize	consultative	regulatory							
		domestic	meetings	framework							
		services	undertaken	developed							
		sector									
		regulatory									
		framework									
	5.2 Develop a	5.2.1 Identify	Sources of Trade in	All Sources of Trade	×				50(	500,000	MCTI, BoZ,
	national database	all sources of	Services data	in Services data							CSO
	and data	Trade in	identified	identified							
	collection	Services data									
	mechanism for	5.2.2	No. of consultative	3 consultative	X						
	trade in services	Undertake	meetings	meetings undertaken							
		stakeholder									
		consultative									
		meetings									
		5.2.3 Develop	No. of trainings	5 trainings	X	X	X	X	X		MHE,
		capacity on	conducted for data	undertaken							MCTI, BOZ,
		data	collectors								MGE
		collection									
					Ì	1					

	MCTI		MCTI		
	1,000,		1,000,		
	×				
	×				
	×				
	×				
	×		×	×	×
All relevant institutions connected to the	At least 5 meetings 3 held and Reports produced on outcome of sensitization	Sectors with export potential identified Services database established	4 consultative meetings undertaken	Revised schedule of commitments	Aligned schedule of commitments
No. of institutions connected to the National database	No. sensitization activities undertaken	No of consultative meetings	No. of stakeholder meetings undertaken	Revised schedule of commitments	Aligned schedule of commitments
	5.3.1 Undertake sensitization activities on Trade in Services	5.3.2 Identify services with export potential and support the development of a services database	5.4.1 Conduct national stakeholder consultations	5.4.2 Review the existing schedules of commitments	5.4.3 Align schedules of commitments at regional and multilateral
	5.3 Provide  Market Information on the potential benefits of trade in services		Ha onal mitme mu	levels in support of the growth of the services sector	
	•				

		level											
15 0 1	5.5 Strengthen Capacities for Creative Industries as a	5.5.1 Facilitate trainings for film industry	No. of trainings undertaken	5 trainings undertaken by year 5	×		×	×	×		×		
~ ~	source of revenue and employment	5.5.2 Facilitate	No. of trainings undertaken	5 trainings undertaken by year 5	×	×	×	×		×			
	) -	trainings for											
		music industry											
		5.5.3	No. of trainings	5 trainings	X		×	×	×		X		
			undertaken	undertaken by year 5									
		trainings for											
(C)	6.1 Establish	6.1.1 Identify			X	×	X	X	X	×	X 2, 500,	-	MCTI
	alliance with like-	like-minded		At least one							0	000	
	minded countries	Countries	No. of common	common position on									
	on issues of	6.1.2 Engage	position	major topical									
	common interest	on common		negotiation issues									
		positions		per annum									
	-	3.7F.		4.1	-	4					4		
د،	o.2 Fromote the		Kelevant	At least 1	х х	<	<u> </u>	<u> </u>	<u> </u>	<	<u> </u>		
:;	use of the	the relevant	frameworks	framework									
	multilateral	frameworks	identified	identified									
Ŧ	framework to	6.2.2 analyse	Eligibility criteria	Application lodged	X	X	X	X	X	×	X		
Ĩ	leverage trade		determined										
Ţ	finance and trade	for sources of											
<b>()</b>	capacity building	trade finance											
	support	and trade											
		capacity											
		building											
		support											

		6.2.3 Engage	No of institutions	At least 1 successful							X	X		
		the relevant	engaged	application										
		institutions/												
		agencies												
	6.3 Strengthen	6.3.1 Conduct	No. of trainings for	10 trainings held by	×	X	×	X	×	×	X	X		
	negotiating	trainings for	trainers held	year 5										
	capacity of both	public and												
	public and private	private sector	No. of consultants											
	sector institutions	institutions	engaged to conduct											
			trainings											
		6.3.2 Conduct	No. of consultative	Positions developed	×	X	X	×	X	×	X	X		
		regular	meetings held	for all negotiations										
		consultations												
		between												
		public and												
		private sector												
		institutions												
	6.4 Strengthen	6.4.1 Conduct	No. of trainings	10 trainings held by	×	X	X	X	×	×	X	X		
	institutional	regular	held	year 5										
	capacity to	trainings on												
	implement	multilateral	No. of institutions	5 institutions of	×	X	×	×	×	×	X	X		
	multilateral trade	trade rules	of higher learning	higher learning										
	rules		offering courses on	offering courses										
			multilateral trade											
		6.4.2 Increase	No. of officers in	50% increase in the	×	X	X	×	×	×	X	×		
		the number of	implementing	number of officers										
		officers in	institutions	by year 5										
		implementing												
		institutions												
7. To increase	7.1 Negotiate	7.1.1	No. of negotiations	All negotiations on	X	XX	X	X	X	X	XX	X		
export market	favorable rules of	Effectively	participated in	rules of origin										
share within	origin	participate in		participated in										
regional	requirements,	rules of origin												

	×	×	×		X
	×	×	X		×
	×	×			×
	×	×			×
	×	×			×
	×	×			×
	×	×			
	×	×		×	X
	×	×			×
		0% the	ative	various	uc
	addre	ast in iinkage	Cooperative	on va	sensitization by year 5
	All NTBs addressed	At least I increase in business linkages	Export Coopera Fund established	Report o	ivities
	of	business	No. of new financial instruments introduced  No. beneficiaries from the Export Development Fund	Market information provided	No. of sensitization activities
	nents		of  ll  ents  eed  ced  checking	infor d	sensit s
	No. engagements	No. of linkages	No. of new financial instruments introduced  No. beneficiaries from the Export Development Fund	Market in provided	No. of se activities
				N id	
negotiations	7.1.2 Facilitate Bilateral engagement on elimination of	7.2.1 Facilitate business to business linkages	tate ea s t finan	7.3.1 Generate Market information	7.3.2 Conduct regular sensitization activities
negc	7.1.2 Facilitate Bilateral engagem on eliminati	7.2.1 Facilitate business business linkages	7.2.2 Facilita access export	7.3.1 Generat Market informa	7.3.2 C regular sensitiz activitie
non- rs and unfair es.		and ss to ets		Increase of	regional
riers u		note acce mark		Inci is ities	regi
eliminate non- tariff barriers and address unfair trade practices.		7.2 Promote and support access to regional markets		7.3 Inc awareness existing opportunities	under markets
economic communities and across the African	ئ				
economic communities and across t	continent.				
economicommunal and acr	cont				

8. To increase	8.1 Promote and	8.1.1	No. of business	At least 10%	X	X	XX	X	X	XX	X	
access in	support local	Facilitate	linkages	increase in the								
strategic	firms to take	business to		business linkages								
markets	advantage of	business										
through	bilateral trading	linkages										
bilateral	arrangements	8.1.2	No. of new	Export Cooperative						×	×	
trading		Facilitate easy	financial	Fund established								
arrangements.		access to	instruments									
		export finance	introduced									
			No. beneficiaries									
			Irom the Export Development Fund									
	8.2 Sensitization	8.2.1	Market information	Report on various		×						
	of existing	Generate	provided	Markets								
	opportunities	Market										
	under bilateral	information										
	trading	8.2.2 Conduct	No. of sensitization	10 sensitization	×	X	X	X	×	X	×	
	arrangements	regular	activities	activities by year 5								
		sensitization										
		activities										
9. To enhance	9.1 Develop	9.1.1 Conduct	No. of	3 Consultative		X						
the utilization	utilization	stakeholder	consultations held	meetings held								
of preferential	strategies for	consultations										
market access	specific	9.1.2	Study undertaken	Study Report	X	X						
schemes and	preferential	Undertake a										
engage in new	markets	study on										
unilateral		opportunities										
market access		in preferential										
arrangements		markets										
		9.1.3 Set up	No. of Strategies	Strategic Papers for						×	×	
		frameworks	developed	all preferential								
		for accessing		schemes developed								
		preferential										

		markets												
9.2	2 Enhance	9.2.1 Conduct	No. sensitization	10 sensitization	×	X	×	×	X	X	X	×		
av	awareness of	sensitization	activities held	activities by year 5										
ш	market access	activities on												
Ю	opportunities and	market access												
re	requirements	opportunities												
<b>To</b> 1(	10.1 Negotiate	10.1.1	No of consultative	Reports	×	×								
an be	better terms of	Initiate	meetings held											
new tra	trade with regard	consultations												
to	to pace, timeframe	with UK												
ar	and coverage of	10.1.2	No of meetings	Reports	X	×		X	×		X			
Britain m	market openness	Participate in	attended											
other ar	and sensitive list	Commonweal												
countries that of	of products	th meetings												
beneficial 10	10.2 Negotiate	10.2.1	Analytical studies	Copies of study	×	×								
and supportive co	complementary	Undertake	undertaken	reports										
Id	provisions for	analysis on												
fu	funding to support	the impact of												
th	the reforms	new												
		arrangements												
		with Britain												
		on Zambia												
		10.2.2	Project documents	Copies of Project	X	X	X	X	X	X	X	×		
		Identify areas	prepared and	documents										
		for assistance	submitted for											
		under DfID	support under DfID											
		funded	1											
		Programmes												
1(	10.3 Strengthen	10.3.1	No of meetings	Report of meetings	X	XX	X	X	X	X	X	X		
in	institutional	Hold	held											
cs	capacity to	Stakeholders												
ne	negotiate and	consultations												

domestic on EPAs stakeholder to some sulfations to	bia tio mc	figuration I Enh le	ment trainings for trainings for trade ity in promotion ons abroad officers in missions abroad abroad	12.1.2 No. of TIPO's Deploy more deployed TIPO's in strategic missions abroad	12.2 Promote 12.2.1 No. of strategic Zambia's trade Identify missions identified and investment strategic interest in missions strategic missions abroad	12.2.2 No. of trade Undertake missions trade missions undertaken
	Validated market x access offer	At least 25 officers		At least 5 TIPO's deployed by year 5	2 missions identified by year 5	2 trade missions in identified strategic markets by year 5
		X		X X		
		X		X	×	X

12.2 Strengthen   12.2 Strengthen   12.2 Strengthen   12.3 Strengthen   12.3 Strengthen   12.3 Strengthen   12.3 Strengthen   12.3 Strengthen   13.1     12.2 Strengthen   13.1     12.3 Strengthen   13.1     12.3 Strengthen   13.1     13.2 Strengthen   13.2     13.3 Strengthen   13.2     13.4 Strengthen   13.2     13.5 Strengthen   13.2     1			in identified											
markets  12.2.3 Set-up No. of missions in 2 new missions set in strategic set up markets  13.1 Strengthen 13.1.1 Market research market research include a and implement research and product and implement and implement and implement research and product and diversification Undertaken undertaken by year 5 trainings on trainings on treatings on the capacity of the ca			strategic											
12.2.3 Set-up No. of missions in a payear 5  In strategic markets Increase the fund established fund established market research include a and implement research and programmes on development product and fund trainings on market and programmes and trainings on market and product Increase the market and product sepacity of the Conduct sepacity of the Increase the market and programmes on market and product and market and product sepacity of the Conduct sepacity sepace sepace to the Conduct sepace that t			markets											
new missions strategic markets up by year 5  13.1 Strengthen 13.1.1 Market research Market research increase the fund established promotion scope of institutions to ZEDEF to conduct research and implement research and fund market and fundertaken undertaken undertaken undertaken undertaken 13.2 Strengthen 13.2.1 Number of product research and evelopment research and fund market and fund market and product and fund market and product as exports of the capacity of the Conduct seserch and market and product and market and product and market and product and market and product are secorch sensitization activities by year 5 trainings on undertaken activities undertaken by year 5 trainings and undertaken activities undertaken activities are control sensitization activities and product activities undertaken by year 5 trainings and undertaken activities undertaken activities activities activities activities activities activities activities activities activities and activities			12.2.3 Set-up	No. of missions in	new missions						X	X		
in strategic set up  markets  13.1 Strengthen 13.1.1  market  capacity of export Increase the fund established fund established institutions to ZEDEF to conduct research include a and implement research and product and fund market  13.1.2 No. of trainings 5 trainings X X X X X X X X X X X X X X X X X X X			new missions		up by year 5									
13.1 Strengthen 13.1.1 Market research fund established fund established fund established fund established funderaken by year 5 trainings on market and product sector to sensitization activities on exports  13.2 Strengthen 13.2.1 Number of 5 trainings whereastly their exports  13.2.2 Number of 5 trainings on trainings on undertaken by year 5 trainings on the capacity of the Conduct exports  13.2.2 Number of 5 trainings on undertaken by year 5 trainings on the capacity of the conduct exports  13.2.2 Number of 5 trainings on undertaken by year 5 trainings on undertaken exports  13.2.2 Number of 5 trainings on undertaken by year 5 trainings on undertaken capacity of the capacity o				set up										
13.1 Strengthen 13.1.1 Market research Market research institutions to export and insplanment research include a and implement research and programmes on development product and fund programmes on trainings on market and product research and product and activities are activities and activities and activities are activities and activities and activities are activities and activities and activities are activities and activit			markets											
capacity of export Increase the fund established fund established institutions to ZEDEF to conduct research and implement research and programmes on development product and fund market and funderaken undertaken undertaken by year 5 trainings on trainings on trainings on tresearch and protocolar research and fund market and funderaken undertaken of 13.2 Strengthen 13.2.1 Number of 10 sensitization activities on undertaken by year 5 diversify their exports exports exports trainings on undertaken activities on undertaken trainings undertaken exports trainings on undertaken undertaken trainings undertaken exports exports exports trainings on undertaken trainings undertaken tra		13.1	13.1.1								×	×		
promotion scope of institutions to ZEDEF to conduct research include a and implement research and fundament market and furdersification Undertaken undertaken undertaken undertaken by year 5 trainings on market and product research 13.2.1 Number of 10 sensitization private sector to sensitization activities on undertaken by year 5 diversify their activities on undertaken exports conjuct requirements activities undertaken by year 5 trainings on undertaken by year 5 trainings on undertaken requirements requirements requirements requirements requirements requirements requirements				fund established										
institutions to ZEDEF to conduct research include a and implement research and programmes on development product and fund market and fund diversification Undertake undertaken undertaken by year 5  13.2 Strengthen 13.2.1 Number of 10 sensitization X X X X X X X X X X X X X X X X X X X	export base in				under ZEDEF									
conduct research include a and implement research and programmes on development and fund market 13.1.2 No. of trainings 5 trainings X X X X X X X X X X X X X X X X X X X	order to	institutions												
and implement research and programmes on development product and fund market and trainings on trainings on trainings or treatment capacity of the Conduct sector to sensitization activities on trainings on the capacity their activities on undertaken by year 5 trainings on trainings on trainings on trainings on undertaken by year 5 trainings on undertaken trainings undertaken trainings on undertaken trainings undertaken trainin														
programmes on development fund market and fund market and trainings on market and product research 13.2 Strengthen 13.2.1 the capacity of the conduct exports exports  13.2.2  13.2.3  13.2.2  13.2.2  13.2.2  13.2.3  13.2.3  13.2.3  13.2.3  13.2.4  13.2.4  13.2.5  14.2.1  15.2.5  15.2.5  16.2.5  17.2.5  18.2.5	export sector's	and												
market 13.1.2 No. of trainings 5 trainings 7 X X X X X X X X X X X X X X X X X X	contribution to	programmes	development											
diversification Undertaken undertaken undertaken by year 5 trainings on market and product research 13.2 Strengthen 13.2.1 Number of 10 sensitization private sector to sensitization activities on undertaken by year 5 diversify their activities on undertaken exports opportunities trainings on undertaken trainings on undertaken export requirements    13.2.2   Number of 5 trainings   Number	Zambia's		fund											
diversification Undertake undertaken undertaken by year 5  trainings on market and product  research  13.2 Strengthen 13.2.1 Number of 10 sensitization activities on undertaken exports  exports  Opportunities  13.2.2 Number of 5 trainings  trainings on undertaken  export  trainings on undertaken  export  export  requirements	social-	market	13.1.2	Jo		X		×	×	×		×		
trainings on market and product  13.2 Strengthen 13.2.1 Number of 10 sensitization X X X X X X X X X X X X X X X X X X X	economic	diversification	Undertake	undertaken	undertaken by year 5									
Product  Research Strengthen 13.2.1  Strengthen 13.2.1  Strengthen 13.2.1  Strengthen 13.2.1  Strengthen 13.2.2  In a ctivities on undertaken comportunities  export  trainings on undertaken comportunities  trainings on undertaken comportunities  export  export  export  facilitate trainings  undertaken by year 5  facilitate trainings  undertaken by year 5  export  export  export  export  requirements	development													
Strengthen 13.2.1 Number of 10 sensitization activities on undertaken tase export to sensitizate activities on undertaken tase trainings on undertaken trainings undertaken training														
Strengthen 13.2.1 Number of 10 sensitization X X X X X X X X X X X X X X X X X X X			product											
Strengthen 13.2.1 Number of 10 sensitization x x x x x x x x x x x x x x x x x x x			research											
sity of the Conduct sensitization activities undertaken sector to sensitization activities on undertaken export opportunities  13.2.2 Number of 5 trainings with trainings on undertaken by year 5 trainings on undertaken export export  export  export  export  export  requirements			13.2.1				X				X	X		
their activities on undertaken export  Opportunities  I3.2.2 Number of 5 trainings trainings on undertaken export  export  export  export  export  export  export  requirements		the capacity of the	Conduct	sensitization	activities undertaken									
their activities on undertaken export  opportunities  13.2.2 Number of 5 trainings  trainings on undertaken  export  export  requirements			sensitization	activities	by year 5									
export opportunities  13.2.2 Number of 5 trainings X X X X X X X trainings undertaken by year 5 trainings on undertaken export equirements				undertaken										
nnities  Number of 5 trainings X X X X X X X X X X X X X X X X X X X		exports	export											
te trainings Number of 5 trainings X X X X X X X X X X X X X X X X X X X			opportunities											
te trainings undertaken l ss on undertaken ments			13.2.2			X		×	×	X		X		
ss on ments			facilitate	trainings	undertaken by year 5									
export requirements				undertaken										
requirements			export											
			requirements											

		13.2.3	Incentives	Incentives provided									
			provided	•									
		incentives to											
		encourage											
		export											
		diversification											
14. To promote	14.1 Attract	14.1.1	Strategy developed	Strategy developed	×								
investment in	investment in	develop an		and implemented									
sectors	sectors that are	investment											
identified for	critical to the	strategy											
export	smooth	14.1.2	ZDA Act reviewed	ZDA Act reviewed	×								
promotion	development of	Review the		and implemented									
	the export sector	current											
		incentive											
		structures to											
		attract											
		investment in											
		sectors											
		identified for											
		export											
		promotion											
15. To increase	15.1 Promote the	15.1.1	No. of linkages	At least 10%	X	×	X	X	×	×	X		
the	procurement of	Enhance		increase in the									
participation	locally produced	business		linkages									
of local	goods and	linkages											
<b>businesses</b> in	services	between											
the economy		suppliers and											
through		consumers of											
preferential		goods and											
procurement		services											

		15.1.2	No. of awareness	5 awareness	×	×	X	×	X	
		Conduct	activities	activities by year 5						
		awareness								
		activities on								
		business								
		linkages								
	15.2 Strengthen	15.2.1	Revised	Revised Legislation	XXX	X				
	legislation to	Review and	Legislation on	on preferential						
	enforce	harmonize	preferential	procurement						
	preferential	relevant	procurement							
	procurement	legislation to								
		enforce								
		preferential								
		procurement								
		15.2.2	Improved	10% increase in the	X					
		Enhance	coordination	preferential						
		coordination		procurements						
		among all								
		MPSAs								
16. To promote	16.1 Enhance the	16.1.1	No. of Centers	2 Technical				×	×	
the	branding and	Facilitate the	established	Packaging Centers						
consumption of	packaging of	establishment		established by year 5						
locally	locally produced	of a Technical								
produced	goods and	Packaging								
goods and	services	Center								
services		16.1.2	No. of Trainings	10 trainings	XXX	XX	XX	XX	X	
		Facilitate	undertaken	undertaken by year 5						
		trainings on								
		the								
		importance of								
		branding and								
		packaging								

					$\neg$
×	×	×	×	×	
	×			×	
×	×	×	X	×	
	×			×	
×	×	×	X	X	
	×			×	
×	×	×	X	×	
×	×	×	×	×	
	×			×	_
ess		ngs	2 ned ary ors		
5 awareness activities undertaken by year 5	At least 10 awareness activities undertaken by year 5	At least 5 trainings conducted by year 5	At least 2 cooperatives formed in non-primary agriculture sectors per year	activities undertaken by year 5	
av s uno 5	least ess a ken b	: 5 t ed by	least tives non-p ıre	av s und 5	
activities by year 5	rene	least	At lea cooperative in nor agriculture per year	activities by year 5	
5 activ	At awa und	At	At cool in agri	activ	
awareness	awareness	trainings	No. of cooperatives established	No. of awareness activities undertaken	
ware	ware		pera 1	ware	
of a ities rtaker	of a ities rtaker	of cted	Scoo	of a ies aker	
No. of avactivities undertaken	No. of avactivities undertaken	No. of conducted	No. of coop established	No. of av activities undertaken	
ss ss and	ss on aign	s on and	the ive to	Conduct awareness activities on the availability and benefits of business	
litate litate cenes rities ding aging	Juct duct enes ities amp	.2 bort city ling rams rams lty	.1 boort erati el :ase :ase	duct cenes rities rities abili be bus	ָהָ הַלָּי
Facilitate awareness activities branding packaging	16.2.1 Conduct awareness activities of	Support capacity building programs quality standards	16.3.1 Support t cooperative model increase supply capacity	16.3.2 Conduct awareness activities the availability and bener of busin	111111
	the				
	Support the lly Zambian aign		Promote linkages SMEs al and and nal		
	Supj Ily Zaign		Press linesen local local national		
	16.2 Support the Proudly Zambian Campaign		16.3 Pr business lir between and local international markets		
	T O		1		$\frac{1}{2}$

development of sensitization of trainings of trainings for the private sector on the utilization of ICT	17. To promote	17.1 Promote the	17.1.1	No. of sensitization	10 sensitization	X	X	X	X	X	X		
ss to ICT on the controls are infiltration of trainings of trainings for the private sector on the utilization of ICT infrastructure and countries for OSBPs and training the harmonize border trade corridor and countries agreed per corridor and Countries agreed per corridor and Countries agreed per corridor and countries infrastructure and countries agreed per corridor on mutually burst corridor and borner corridor cor	e use of E-	utilization		activities	activities by year 5								
trainings for trainings for trainings for the private sector on the undertaken undertaken by year 5  TCT No. of trainings 5 trainings X X X trainings for the private sector on the utilization of ICT No. of OSBPs At least \$200,000 X X X Support ICT mobilised each year for liftrastructure development development for liftrastructure sorder trade liftrastructure stabilish Consistency of OSBPs At least 3 OSBPs by land that of light and IB.1.1 No. of OSBPs At least 3 OSBPs by land IB.1.2 No. STRs At least 3 OSBPs by land countries agreed per corridor and Countries agreed per corridor on mutually border corridor on mutually beneficial.		development											
titivenes    CT													
titivenes  Ide  Ide  Ide  Ide  Ide  Ide  Ide  I	nhance		utilization of										
17.1.2   No. of trainings 5 trainings	ompetitivenes		ICT										
trainings for trainings for the private sector on the undertaken by year 5 trainings for the private sector on the utilization of ICT and indiased each year for ICT support ICT mobilised mobilised each year for ICT development development armonize border Establish established setablished setablished implemented by year 5 sonder trade sector on the utilization of ICT mobilised ach year for ICT development development infrastructure infrastructure and Countries border and Countries border transport corridor along the infrastructure transport corridor on mutually beneficial infrastructure corridor on mutually beneficial in the infrastructure infrastructure infrastructure corridor along the infrastructure transport corridor on mutually beneficial in the private in transport in transport corridor along the infrastructure corridor along the infrastructure transport corridor along the corridor a	in trade		17.1.2	Jo		×		×	×	X	×		
trainings for the private sector on the utilization of ICT sector on the utilization of ICT subject on ICT stablish subject in ICT stablish subject on ICT stablish subject stablished setablished setablished setablished setablished setablished setablished subject on ICT stablish subject stablished setablished setablished subject stablished subject stabl			Facilitate	undertaken	undertaken by year 5								
the private sector on the utilization of ICT  ICT  Support ICT  To I8.1 Simplify and I8.1.1  Interes  rontrols  rocedures for controls  and  18.2 Improve I82.1 Engage No. of projects At least 2 projects  transport corridor on the utilization of ICT  Interes  Support ICT  Mo. of OSBPs At least 3 STR  implemented by year 5  year 5  year 5  year 5  setablish STR established by per corridor  transport corridor on mutually  mutually  beneficial													
sector on the utilization of ICT  ICT Support ICT  Resources At least \$200, 000 X X X Indication of Infrastructure development And harmonize border Establish Cross border trade infrastructure  IS2 Improve IR2.1 Engage No. of projects At least 2 projects X X X border transport corridor and Countries agreed per corridor on infrastructure transport corridor on infrastructure corridor on mobilised each year infrastructure  IR2 Improve IR2.1 Engage No. of projects At least 2 projects X X X border and Countries agreed per corridor along the infrastructure transport corridor on mutually beneficial benefic													
To   Italization of   ICT   Resources   At least \$200, 000   X     ICT   Support ICT   mobilised   mobilised each year     Infrastructure   development   Infrastructure   infrastructure     Infrastructure   Harmonize border   Establish   established   year 5     Infrastructure   IST   No. of OSBPs by     Infrastructure   IST   No. of OSBPs     Infrastructure   IST   Inprove   IST   Infrastructure     Infrastructure   Itansport   Itansport   Itansport   Itansport     Infrastructure   Itansport   Itansport   Itansport   Itansport     Infrastructure   Itansport   It			sector on the										
Total Simplify and last and countries   17.1.3   Resources   At least \$200, 000   X   X			utilization of										
To 18.1 Simplify and lates and benchment of the stablished armonize border trade and countries and transport corridor on infrastructure and countries border transport corridor on infrastructure and countries agreed infrastructure corridor on mobilised each year for harmonize border Establish established year 5 and lates and countries agreed along the infrastructure corridor on mutually henefoial and countries agreed and countries agreed along the infrastructure corridor on mutually henefoial and countries agreed along the mutually henefoial and countries agreed along the mutually henefoial along the mutually henefoial along the mutually and countries agreed along the mutually henefoial along the mutually along the			ICT										
To I8.1 Simplify and I8.1.1 No. of OSBPs At least 3 OSBPs by lung the and countries and and long transport corridor transport corridor infrastructure and countries infrastructure and countries infrastructure and countries infrastructure transport corridor and mutually beneficial and countries are transport corridor mutually infrastructure infrastructure transport corridor and countries are transport corridor infrastructure and countries are transport corridor infrastructure infr			17.1.3	Resources	At least \$200, 000	×		×	×	X	×		
To 18.1 Simplify and development development harmonize border Establish controls cross border trade and border and countries border and corridor on mutually infrastructure transport corridor corridor on mutually development development development development development development development for development develo			Support ICT	mobilised	mobilised each year								
To l8.1 Simplify and latesdevelopment developmentNo. of OSBPsAt least 3 OSBPs by At least 3 OSBPs by Sear 5luresharmonize border tradeEstablishRosablishedAt least 3 STRsing the latest of and transport corridorLeast of transport corridorNo. of projectsAt least 3 STRss18.1.2No. of projectsAt least 3 STRsborderandRosablishedimplemented by year 5sborderandCountriesagreedPer corridortransport corridoralong the infrastructuretransportAt least 2 projectsXtransport corridoragreedper corridormutuallymutuallybeneficialbeneficial			Infrastructure										
To l8.1 Simplify and lunes18.1.1No. of OSBPsAt least 3 OSBPs bylineharmonize borderEstablishestablishedyear 5controlscross border tradeNo. STRsAt least 3 STRsing the ling the ling the transportEstablish STRNo. of projectsAt least 2 projectsXss18.2 Improve transport18.2.1 Engage lungs the infrastructureNo. of projectsAt least 2 projectsXXinfrastructuretransporttransporttransportAt least 2 projectsXXinfrastructuretransporttransporttransporttransportmutuallybeneficialbeneficial			development		infrastructure								
luresharmonize borderEstablishestablishedyear 5controlscross border trade18.1.2No.STRsAt least 3 STRand and borderEstablish STRestablishedimplemented by year 5At least 2 projectsXXinfrastructuretransportagreedper corridorAt least 2 projectsXXinfrastructuretransporttransportcorridormutuallymutuallybeneficialbeneficial		18.1 Simplify and	18.1.1	of OS	At least 3 OSBPs by					×	×		
controls       cross border trade       18.1.2       No.       STRs and       At least 3 STR implemented by year 5 border and countries       No. of projects       At least 2 projects       X       X         ss       18.2 Improve and countries       18.2.1 Engage agreed       No. of projects       At least 2 projects       X       X         border and countries       agreed       per corridor       per corridor       x       X         infrastructure       transport       corridor on mutually       mutually       beneficial	treamline	harmonize border	Establish	established	year 5								
controls       cross border trade       18.1.2       No.       STRs and       At least 3 STR implemented by implemented by sear 5         ss       18.2 Improve and countries and countries transport corridor       18.2.1 Engage agreed       No. of projects and countries agreed       At least 2 projects agreed       X       X         infrastructure corridor infrastructure corridor beneficial       transport corridor on mutually beneficial       mutually       heneficial	rocedures		OSBPs										
uing the nent of and transport corridor infrastructure     18.1.2 corridor     No. STRs implemented by sear 5 stablished     At least 3 STR implemented by year 5 sear 5		cross border trade											
and and and transport corridor infrastructure     Establish STR catablished     established implemented by year 5 year 5     implemented by year 5 year 5     X     X       infrastructure corridor border     18.2.1 Engage and countries agreed     No. of projects At least 2 projects     At least 2 projects     X     X       transport corridor along transport corridor on mutually beneficial     mutually beneficial     heneficial     heneficial			18.1.2		3					×	×		
and 18.2 Improve 18.2.1 Engage No. of projects At least 2 projects X X X border and Countries agreed per corridor along the infrastructure transport corridor on mutually beneficial			Establish STR	established									
18.2 Improve 18.2.1 Engage No. of projects At least 2 projects X X X border and Countries agreed per corridor along the infrastructure transport corridor on mutually beneficial					year 5								
Countries agreed along the transport corridor on mutually beneficial	ervices		18.2.1 Engage	Jo	7	×		×	×	×	×		
along transport corridor mutually beneficial			Countries	agreed	per corridor								
transport corridor mutually beneficial		transport corridor											
5		infrastructure	transport										
mutually beneficial													
beneficial			mutually										
The control of the co			beneficial										
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×			×	×	
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×				×	
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×	×	×		×	×
		×	×		
At least \$1, 000, 000 mobilised each year for infrastructure	Act amended	Enhanced coordination	At least 10 awareness programs by year 5	At least 5 trainings by year 5	Institutional Capacity built
At for	Ac	CO			Ins
Resources	Act reviewed	Improved	No. of awareness programs	No. of trainings undertaken	Institutional Capacity built
18.2.2 Support Infrastructure development through mobilization of resources	19.1.1 review the CCP Act	Enhance coordination among all relevant stakeholders	Support awareness programs on consumer rights and	19.2.2 Facilitate trainings for inspectors on consumer rights and obligations	19.2.3 Enhance institutional capacity
	19.1 Strengthen and harmonize	protection legislation	dissemination and sensitization on consumer rights		
	19. To protect the welfare of a		1 2 3 2		

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			10 grams	trainings	
	pəp	ion	least ss prog		nal built
	Act amended	Enhanced	At least 10 awareness programs by year 5	At least 5 by year 5	Institutional Capacity built
	Act	coo	At awa	At by ?	Inst
			No. of awareness programs	of trainings taken	
	ewed	ation	awai is	f tra:	onal y built
	Act reviewed	Improved	No. of programs	No. of t	Institutional Capacity built
all	the	Strengthen coordination among sector regulators on competition matters	Support awareness programs on fair trading practices	Facilitate trainings for inspectors on fair trading practices	onal all
among a relevant stakeholders	20.1.1 Review CCP Act	Strengthen coordination among sector regulators competition matters	Support awareness programs fair trac practices	Facilitate trainings inspectors fair tra	Enhance institutional capacity among a relevant stakeholders
arr rel		Str. co. am. am. reg. co. co. co. co. co. co. co. co. co. co		Fa Fra tra ins fai fai	En En ins caj arr rel rel sta
	strengthen ment of relevant		Enhance tion and on trading		
	strer ement re	tion	Er ninatio zation tı tı		
	20.1 streng enforcement the rele	legislation	20.2 Enhance dissemination and sensitization on fair trading practices		
	note lard	ade omy	•		
	pron afegu tition	air tı econc			
	20. To promote and safeguard competition	and fair trade in the economy			
	7 g 3	a .=			

<b>21. To promote</b> 21.1 Strengthen 21.1.1 Legal framework IPR legislation in X	innovation and implementation of Review the reviewed place	ttional Legal		operty Rights on IPR	gislation 21.1.2 No. of sensitization 10 sensitization X X X X X X X X X X X X X X X X X X X	Undertake activities andertaken activities	sensitization undertaken by year 5	on IPRs for	innovators	21.1.3 No. of institutions At least 1 successful X	Leverage engaged engagement by year	Resources 5	that support	
21.1 Strengthen 2	implementation of   I		Intellectual	property rights   Property Rights	<u> </u>	1	8	<u> </u>	1				<u></u>	_
21. To promote	innovation and	the use of National	intellectual	property rights	as a tool for legislation	enhanced trade	and economic	development						

